Good Granting
National Coalition Building Institute

For a few years now, the popular press in our industry has called for foundations to be less rigid about their notions of how to solve problems and more engaged in establishing goals and letting grantees find solutions. We’re paying attention to that advice and we have evidence that a lighter touch in our grantmaking can achieve great results.

Last year we did something we’ve never done before—made a five year grant commitment from the Social Justice Montana Fund to the National Coalition Building Institute (NCBI) to use as they thought best. We couldn’t be more pleased with the results.

The Social Justice Montana Fund focuses on eliminating bigotry and discrimination in Montana. NCBI is dedicated to moving individuals, organizations, and communities toward a more just and inclusive society. They provide training to reduce prejudice, prevent violence, and resolve conflict in communities, schools and institutions across Montana.

Our grant, along with others, allowed NCBI to hire a third staff member who took responsibility for communications, development, and administrative support. She was able to focus on fundraising—increasing contributed support by 90%. The positions of the Director of Youth Programs and the Executive Director expanded from three-quarter time

“We’re delighted that we could pay a role in providing that ‘space’ for NCBI.”

—Linda Reed,
President/CEO, Montana Community Foundation

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Message from the President

As we were finalizing this issue of Infinity something remarkable happened that deserves mention.

Late on a Friday afternoon at the Montana Legislature, a bill was amended in committee to eliminate the tax credit for qualified endowments. If you read this newsletter you’re likely familiar with the tax credit. It’s perhaps the most important tool we have in Montana to encourage Montanans to leave part of their wealth behind in the community that helped build it. Over the next few years over $8 billion will transfer from one Montana generation to the next. Too often the next generation doesn’t live here and that wealth leaves Montana permanently. The tax credit is an important tool to help us reverse Montana’s long history of exporting its wealth.

We believe that economic development and job creation needs to be complemented by community development. People generally don’t move or stay in a community because they have a job, but rather because they have a job in a community that has fire protection, after school programs, health care, strong churches, and libraries. They want to know that if they enjoy our spectacular landscape but find themselves lost someone will come to the rescue. That is the work of nonprofits. Nonprofits are the warp of the communities’ fabric. The tax credit is building permanent financial capacity of nonprofits to provide services for a long time. It’s helping Montana communities stay vibrant and vital.
In response to this action, the nonprofit sector and our local community foundations made phone calls and sent e-mail to Senators to tell them why the tax credit was important to their community. It was a remarkable show of teamwork.

The following Monday, the Senate voted to refer the bill back to committee where it was amended not to include the repeal of the tax credit. We dodged a bullet and were reminded that a small action by many people can create an important impact. It was also an important warning that we all need to tell our stories about the impact of the tax credit more often and especially to the people that gave us this tool.

We still have several weeks left in the 2011 legislative session and anything can happen. The current tax credit legislation sunsets in 2013. Both of these are good reasons for us to continue telling stories about the importance of the tax credit and say “thank you” to the legislators that are defending it.

Linda E. Reed
President/CEO
to full time. As a result NCBI served 4,650 people in 2010—a 60% increase from 2009. NCBI has increased their outreach to young people and educators; the program touched 1800 youth and 550 educators in 17 schools. Success breeds success with 27 trainings requested in February alone.

The increase in direct services resulting from this unstructured grant is very gratifying, but as important is the space this grant provided for the organization to stop and think. According to the Amie Thurber, Director of NCBI, “Without some degree of slack in workload, there are few opportunities for visioning and reflection…Now that we have appropriate breathing room, the board and staff are engaging in a strategic planning process which will result in an articulated theory of change for NCBI’s work, a clear long-term vision, and key objective of the next two years.”

We’re delighted that we could pay a role in providing that “space” for NCBI.
Travelers for Open Land completed a successful year of fundraising and sent out $15,000 in grants to three land trusts this Spring. Each grant will allow a land trust to preserve important habitat and wild spaces. A $5,000 grant to the Bitter Root Land Trust protects agricultural lands in the Bitterroot Valley. The Flathead Land Trust received $5,000 to preserve land along the Flathead River, and a $5,000 grant to the Vital Ground Foundation will save grizzly habitat in the Swan Valley.

In February, Travelers for Open Land received its largest gift to date from the Blake, Kymberly and Charles Rapier Charitable Trust. The program, a partnership between the Montana Innkeepers Association and the Montana Association of Land Trusts, provides a way for guests who stay at participating lodging properties and visit other travel-related businesses to make a contribution to protect Montana’s open lands. The Montana’s Community Foundation serves as the program’s fiscal sponsor.

Now Travelers for Open Land is joining forces with the Big Sky Resort to present Skiers and Riders for Open Land. Guests who present the Skiers and Riders for Open Land coupon (below) on April 9th or 10th will receive a $59 discounted lift ticket, $5 of which will be donated to Travelers for Open Land.

“As skiers and outdoor enthusiasts, we understand how important our natural surroundings are,” said Taylor Middleton, Big Sky Resort General Manager. “Part of what makes Montana and Big Sky so special is our amazing landscape, and Travelers for Open Land is a great local effort committed to protecting that. Big Sky is excited to help support their efforts, as well as our greater community.”

So if you’re planning a weekend of skiing, cut out the coupon and head to Big Sky. You’ll have a great time and help to preserve Montana’s open spaces.
The number of small private foundations has increased dramatically over the last ten years. According to The Foundation Center, one third of all private foundations were established in the 2000s. Nationally, 64% of private foundations have asset sizes of $1 million or less.

In Montana, small private foundations greatly outnumber large ones. As of 2009, there were 443 private foundations in Montana, but only 5% have more than $1 million in assets, while 55% have asset sizes smaller than $100,000. The economic downturn has caused the asset size of private foundations to decline, even as operating costs remain the same. In 2009, private foundation grantmaking declined 4%.

More and more donors who manage small private foundations are discovering that the administrative burden of managing a private foundation far outweighs the rewards of grantmaking.

Private foundations can pay thousands of dollars each year for professional tax filing, which can result in excise taxes or even stricter penalties if done incorrectly. Foundations must show on their annual tax returns (990-PF) that they have met the IRS's requirement that they disburse five percent of their assets annually, and that foundation money was not used to enrich its insiders or otherwise jeopardize its tax-exempt status.

If you are involved in a private foundation, and have found that the time and costs involved are greater than you expected, you might consider terminating your private foundation by transferring some or all of the assets to a donor advised fund.

Administrative paperwork, expense, research on charitable organizations, and ongoing legal and financial due diligence are only some of the factors to consider when maintaining a private foundation. For the founder or family members the work can be drudgery.
Over time, private foundations often struggle with the following issues:

- The original purpose of the foundation no longer has the urgency it once did.
- Financial and administrative factors make it difficult for the foundation to operate effectively.
- The original founder may be slowing down, and the children or grandchildren may not share his passion.
- Busy schedules and geographic dispersion make it increasingly difficult to provide the administrative attention.
- The founder desires that his or her children focus on the family's philanthropy, not on the burden of foundation administration.

These considerations, along with the increased recognition of advantages of donor advised funds as a family foundation alternative, have prompted families to terminate their private foundations and transfer assets to donor advised funds at the Montana Community Foundation.

**The Advantage of Donor Advised Funds**

A donor advised funds offers all the flexibility of a private foundation with the added benefit of lower operating costs, better tax benefits, and privacy. The administrative cost of a donor advised fund at the Montana Community Foundation is low (a 1.75% administrative fee covers investment management and fund administration).

The Montana Community Foundation can accept a wide variety of asset types, and contributions to the fund are deductible at the full rate (up to 50%) rather than the limited rate (30%) for a private foundation. For contributions of publicly-traded or closely-held stock, the deduction is at the full fair market value rather than the donor's cost basis for a private foundation. In addition, the 2% annual excise tax that a private foundation pays on the net investment income is eliminated. A permanently endowed donor advised fund is also eligible to benefit from planned gifts, allowing donors to take advantage of the Montana Endowment Tax Credit.

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Donors to donor advised funds have fewer administrative burdens. Record keeping is greatly simplified. The Foundation assumes all back-office tasks, such as compliance monitoring, state and federal filings, verifying each grantee’s tax-exempt status, and grant disbursements in accordance with IRS guidelines. Donors get to keep the fun of giving money away to deserving charities without all the work.

Donor advised funds can help families leave a legacy and preserve privacy at the same time. Much like a private foundation, families can set up their donor advised fund to reflect their family’s name and values, and recommend grants from their fund to a wide range of charities across Montana. However, donors that prefer to remain anonymous can do so easily—their contact information and name can remain unconnected to the activity of the fund. In comparison, private foundations offer little privacy and no anonymity. With a private foundation, all contributions and distributions are public record.

The Mechanics of Terminating a Private Foundation

Section 507 of the Internal Revenue Code permits termination of a private foundation in either trust or corporate form and the distribution of its assets to a public charity. A private foundation can simply transfer its assets to a donor advised fund at the Montana Community Foundation and file the final 990-PF to the IRS afterwards. The Montana Community Foundation is a public charity into which a private foundation may distribute all or part of its assets. A transfer of all assets not only releases the private foundation from the reporting requirements of the Code, but also terminates the payment of the excise tax imposed on private foundations.

Private foundations considering termination should seek advice from an attorney with experience in handling this kind of transaction. If you are interested in terminating a private foundation, please give us a call.

As of 2009, there were 443 private foundations in Montana, but only 5% have more than $1 million in assets, while 55% have asset sizes smaller than $100,000.
Year End Distribution

In February, the Foundation sent out its year-end distribution from designated funds and calculated the amount available to distribute from advised funds in 2011. We are happy to report that more than $740,000 in designated grants were paid to 287 nonprofits and local community foundations across Montana. In addition, more than $720,000 was made available to grant from donor advised funds, scholarship funds, and local community foundation affiliates in 2011.

Like most nonprofits, December, January and February are some of the busiest months of the year for the Foundation for both giving and grantmaking. We receive most of our gifts in December, and the February distribution represents about half of our usual grantmaking activity in any given year. Here’s a snapshot of activity from November through February:

**Total Gifts**  $1,637,589.38  
**Total Grants**  $1,154,851.90

Grants by Focus Area 11/1/10–2/28/11

- Arts, Culture, Humanities 27%
- Education (K-12) 3%
- Education (Post-Secondary) 3%
- Public Health & Human Services 19%
- Local Community Foundations 15%
- Conservation & Environment 5%
- Economic/Community Development 1%
- Sports & Recreation 5%
- Advocacy 1%
- Religious 3%
- Animals 1%
- Advocacy 1%
Montana Community Foundation founding board member John Delano, who passed away in November, was incredibly generous with his time and talents, and will be remembered fondly as a tireless advocate for numerous organizations in Montana, including the University of Montana Alumni Association, Montana Railroad Association, and the Jaycees. But at the Montana Community Foundation, John Delano will be remembered as the man who helped get a statewide philanthropic foundation off the ground when everyone said it couldn’t be done.

When another founding board member, David Auer, approached John Delano to travel around the state and talk up the idea of a statewide philanthropic organization, John agreed. As he traveled across the state pitching a statewide community foundation, he was told repeatedly that “Montana was too diverse and too isolated and there was too little wealth.” At the time, a population of just over 803,000 was scattered across 145,556 square miles. John noted that “philanthropy was a hard sell in Montana.”

John believed in the power of endowed philanthropy, and didn’t listen to the early critics. His belief in the possibility of the early Foundation and commitment to convincing the people of Montana of the vision of our founding board helped make the dream a reality. In his time on the board, John saw the Foundation grow from a seedling foundation with less than $300,000 in assets to more than $10 million. Today, the Foundation’s assets total $55 million, thanks to the early efforts of the visionary founding board.
"It's one thing to buy Christmas presents for low income kids and send a crippled child to the Shriners Hospital in Spokane," John said in a 2006 interview. "But endowed philanthropy can make a difference on a much larger scale. If you’re making money, you ought to be giving some of it back to the community, and what better way to do it than supporting an endowment that will keep giving in perpetuity?"

John matched his words with deeds—he and his wife Katy established the Delano Family Fund in 1998. Every year, the fund makes grants to fifteen Helena nonprofits that John and Katy supported throughout their lives. The Delano Family Fund will serve as John’s permanent legacy, a reminder of the man who contributed his time and lent his voice to so many causes that have made Montana a better place to live.

"John was a great friend to the Montana Community Foundation," said President and CEO Linda Reed. "He was always watching out for the best interests of the Foundation, providing counsel about hard decisions, and acknowledgement for good work. I have a big place in my heart for John that feels a little empty right now."

“If you’re making money, you ought to be giving some of it back to the community, and what better way to do it than supporting an endowment that will keep giving in perpetuity?”

—John Delano
2010 Investment Results: Recovery

2010 investment returns of 13.1% were a welcome relief. Double digits for two years in a row have rebuilt the pool balance from the stunning decline in 2008. Our return last year compares favorably with our benchmark of 12.6%. The positive difference between actual investment results and the benchmark have been strong over the past five years:

<table>
<thead>
<tr>
<th></th>
<th>4th Qtr</th>
<th>1 Yr</th>
<th>3Yrs</th>
<th>5 Yrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual Return</td>
<td>7.1%</td>
<td>13.1%</td>
<td>1.9%</td>
<td>5.2%</td>
</tr>
<tr>
<td>Benchmark</td>
<td>6.3%</td>
<td>12.6%</td>
<td>0.8%</td>
<td>4.2%</td>
</tr>
</tbody>
</table>

As of 12/31/2010

We are also meeting our absolute return targets. Over the long term we want to generate investment returns sufficient to keep up with inflation, pay administrative and investment management expenses and make a reasonable distribution. Simply, the goal is to earn inflation plus 5.5%. The information below shows how we’ve done. Over the life of the Foundation we have accomplished our goal and added value back to the funds.

<table>
<thead>
<tr>
<th></th>
<th>1 Yr</th>
<th>2 Yrs</th>
<th>5 Yrs</th>
<th>Since 12/31/99</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Portfolio</td>
<td>13.1%</td>
<td>16.7%</td>
<td>5.2%</td>
<td>8.3%</td>
</tr>
<tr>
<td>CPI + 5.5%</td>
<td>7.0%</td>
<td>7.6%</td>
<td>7.7%</td>
<td>8.0%</td>
</tr>
</tbody>
</table>

Results like this happen because our Investment and Finance Committee, in partnership with our third party investment consultant, work hard to understand investment trends and the obligations we have to manage our funds prudently. Since 2008, the Committee has made several tactical decisions about the allocation of funds. To follow are the results as we can measure them now.

<table>
<thead>
<tr>
<th>Date</th>
<th>Decision</th>
<th>Results (12/31/10)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov 2008</td>
<td>Reallocate $1million from bonds to domestic growth stocks</td>
<td>22.51%</td>
</tr>
<tr>
<td>Aug 2009</td>
<td>Reallocate $1 million from domestic growth stocks to domestic value stocks</td>
<td>25.44% vs. 25.95%</td>
</tr>
<tr>
<td>Oct 2009</td>
<td>Reallocate $1 million from bonds to international stocks</td>
<td>6</td>
</tr>
<tr>
<td>Oct 2010</td>
<td>Allocate $1.5 million to emerging markets stock from large cap domestic stock</td>
<td>?</td>
</tr>
<tr>
<td>Oct 2010</td>
<td>Allocate $750,000 to global bonds from domestic bonds</td>
<td>?</td>
</tr>
<tr>
<td>Oct 2010</td>
<td>Allocated $500,000 to private equity real estate from small cap domestic stock</td>
<td>?</td>
</tr>
</tbody>
</table>
In 2011, the Committee has made provisions for a larger investment in alternative investments. In March the Board will be asked to consider and approve a recommendation to increase the maximum amount that can be invested in alternative investments to 7.5% from the current 5%. This increase will be reflected in a decrease in fixed income.
Legacy Society

We’re eager to welcome donors who have remembered a Montana Community Foundation endowment in their will into our new Legacy Society as a way of honoring those who have made a lasting commitment to Montana.

If you currently have a provision in your estate plan to make a gift to a fund at the Montana Community Foundation and wish to participate in the Legacy Society, let us know about your gift!

Betty Carroll
Lane Carroll
Tom Clump
Amanda L. Coker
Ellen L. Coker
Sarah A. Coker
Matthew R. Coker

John & Elaine Cowan Trust
Ethel Frye
June Jordan
Steve Owens
Linda E. Reed
David D. Werner
Paul V. Wright


Planned Givers
Timothy & Shawna Ballweber
R. Stephen & Judith Browning
John & Anne Collins
Nancy S. Cook & Thomas F. Berninghausen
Kenneth & Elizabeth Eden
Bert & Jo Ann Eder
Linda & Steven Hanson
David Hunter
Charles D. Jennings
Roger & Mable Lincoln
Allan & Valeri Mcgarvey
Andrea Rankin
Frank Ritter
Nadyne Ritter
David L. Roberts
Lynda A. Saul
Arnold & Stephanie Siegel
Philip G. Tallman
James H. Taylor
Mignon & Ron Waterman
Dale Woolhiser & Nancy Thompson
Paul Zerbe

New Funds
John & Sheila Buchanan Foundation for the benefit of the University of Montana School of Business Administration
Lincoln Family Endowment Fund
Chutney fund
Weglicki Family Foundation Fund

Honorariums
William and Barbara Collinson, Friends of the Pioneer Museum Endowment in honor of Martha Collinson
Garth Haugland, Women’s Foundation of Montana in honor of Ruth Haugland
Eunice Moen, Friends of the Pioneer Museum Endowment in honor of Phyllis Sanguine
Ken V. Legare, Greater Glendive Community Foundation in honor of Arlene Legare
Diana Talcott, Women’s Foundation of Montana in honor of Sheila Rice
Susan and Richard Legare, Greater Glendive Community Foundation in honor of Arlene Legare
Helen F. Glazer, Matthew Hansen Endowment Fund in honor of Rachel Stansherry
Gayle Snyder, Sandra Snyder Banks Endowment Fund in honor of Dannis & Pamela Joyce, Dan Banks, and Susan Leaverentz
Teresa McKeon, Women’s Foundation of Montana in honor of Myrtle Hould
Linda Snedigar, Culbertson Area Community Foundation in honor of Ruth Mattelin
Brenda and John Leckie, Friends of the Pioneer Museum Endowment in honor of Albert & Doris Franzens
Carol Fridere, Culbertson Area Community Foundation in honor of Audrey Mcneil Ostby
Kim Obbink, Women’s Foundation of Montana in honor of Diane Edwards
Maureen Rude, Women’s Foundation of Montana in honor of Mickey Rosa

Memorials

Kathy Ackerman, Greater Glendive Community Foundation in memory of Patsy Barone

Gerald Antonovich, Broadwater Community Foundation in memory of George & Nancy Antonovich

Lynne B. Arens, Broadwater Community Foundation in memory of Victoria Bratten

Sidney O. Armstrong, Montana Community Foundation Founders Fund in memory of John Delano

Kita and Gus Axtman, Friends of the Pioneer Museum Endowment in memory of Carol L. Scott

Kevin and Beth Bailey, Carter County Community Foundation in memory of Frank & Mildred Loehding

Kim and Loni Baron, Wiloux Endowment Foundation in memory of Dave Kono

Camilla Baycroft, Jefferson Valley Community Foundation in memory of Scott Chapman, Lee Fellows, Andrea Larsen, Jim Molenda and Remi Monforton

Christy and David Bierlein, F.A.I.R. Community Foundation in memory of Robert Bendwald

Richard and Charlene Bodine, Carter County Community Foundation in memory of Joan Talkington

Marleigh Bollinger, Friends of the Pioneer Museum Endowment in memory of Leonardo and Margery Bollinger

R. Stephen Browning, Lewis and Clark County Community Foundation Seed Endowment and Montana Community Foundation Founders Fund in memory of John Delano

Marie Bucy, Broadwater Community Foundation in memory of Robert L. Bucy

Llane Carroll, Carter County Community Foundation in memory of Stub Askin, James T. Carroll, Marjorie Curry, Frank & Mildred Loehding, Joby Padden, Joan Talkington and Vernon Walter, Lloyd and Betty Carroll, Carter County Community Foundation in memory of Frank & Mildred Loehding

Jannette and Elton Chorney, Broadwater Community Foundation in memory of Harry Downey

Alan Cockrell, Friends of the Pioneer Museum Endowment in memory of Dr. Thomas L. Cockrell

Ellen L. Coker, F.A.I.R. Community Foundation in memory of Marvin Quilan Sr.

Eugene Cook, Broadwater Community Foundation in memory of Vesta Jean Cook

Bonnie J. Cotton, Friends of the Pioneer Museum Endowment in memory of Slim & Clara DeWitt

Eileen M. Davey, Columbus Community Foundation in memory of Gene Davey

Maureen and Mike Davey, Columbus Community Foundation in memory of Arnold Newman

Linda and Robert Davis, Broadwater Community Foundation in memory of Phyllis Rauser

Gordon Dean, F.A.I.R. Community Foundation in memory of Bobby Colvin and Tristian Haus

Nickolas Dirkes, Friends of the Pioneer Museum Endowment in memory of James Fewer

William and Mary Duede, Broadwater Community Foundation in memory of Katie Duede

Laura and Edwin Dukart, Wiloux Endowment Foundation in memory of Harriet Bold

Gayle L. Dukart-Hardy and John O. Hardy, Wiloux Endowment Foundation in memory of John and Betty Dukart

Margery D. Eliason, Women's Foundation of Montana in memory of Sally Marion

Joyce and W.K. Erickson, Culbertson Area Community Foundation in memory of Ruth & Edgar Bowers

Elaine and Gene Etchart, Fort Peck Theatre Preservation Endowment Fund in memory of Jake Etchart and James Fewer

Gloria and Joe Etchart, Fort Peck Theatre Preservation Endowment Fund in memory of Marlene Erickson

Patricia Fauth, Friends of the Pioneer Museum Endowment in memory of Straus & Lenore Alden

Lisa K. Field, Matthew Hansen Endowment Fund in memory of Matt Hansen

Angie and Darren Hagen, Greater Glendive Community Foundation in memory of Connie Baker and Nora Hilliard

Vic and Leigh Hansen, Carter County Community Foundation in memory of Frank & Mildred Loehding

David and Rita Hanson, Friends of the Pioneer Museum Endowment in memory of Les, Lillian & Mary Margaretha Hanson

Randal D. Hanson, Hill County Community Foundation Endowment in memory of Terry Schend

Carlene Hayward, Friends of the Pioneer Museum Endowment in memory of James Fewer

Robert M. Hector, Hector Foundation Endowment Fund in memory of Bob Fears

Thomas J. Hector, Hector Foundation Endowment Fund in memory of Lori Leitzke

Lorena and John Helckel, Culbertson Area Community Foundation in memory of Marcia Helckel

Troy C. Helmick, Broadwater Community Foundation in memory of Charmion Helmick Pennecost

Janis Hofman, Friends of the Pioneer Museum Endowment in memory of Alfred & Gladys Akre

Grace Eleanor and Sidney Holling, Broadwater Community Foundation in memory of Charles Holling and Tony Schneblygeger

Gregg Holt, Delano Family Endowment Fund in memory of John Delano

Eileen Honrud, Friends of the Pioneer Museum Endowment in memory of Gordon Honrud
Marla and John Hoole, Friends of the Pioneer Museum Endowment in memory of Elmer & Georgia Watters

Linda Hubbard, F.A.I.R. Community Foundation in memory of William P. Fitterer

Thomas W. Hughes, Greater Glendive Community Foundation in memory of John Delano and Winne Culver

John G. Ingalls, Broadwater County Historical Society Endowment in memory of Frances Etswiler

Faye and Bruce James, Hill County Community Foundation Endowment in memory of Viola Davidson and Mary K. McLain

James and Phyllis Jendro, Wibaux Endowment Foundation in memory of Edward & Elizabeth Jendro

Andi and Jeff Johnson, Friends of the Pioneer Museum Endowment in memory of Carol A. Nichols

Charles S. Johnson and Patricia A. Hunt, Delano Family Endowment Fund in memory of John Delano

Janet Jones, Broadwater Community Foundation in memory of Rick Jones

David Kasten, Redwater Community Foundation in memory of Jean Wagner

David Kasten, Redwater Community Foundation in memory of Glendora McCraw

J. William and Anita Kearns, Broadwater Community Foundation in memory of John Delano, Frances Etswiler, James & Ossia Kearns, Phyllis Rauser, Paul Schummer, and Sheila Sullivan

Geraldine Kimpton, Broadwater Community Foundation in memory of Bill Kimpton

Patricia Kirkpatrick, Wibaux Endowment Foundation in memory of Claude & Janette Lund

Michele and John Klara, Broadwater Community Foundation in memory of Helen Klara, Olga Shevchik, John Klara, and Rose Lajeunesse

JoAnn Kline, Friends of the Pioneer Museum Endowment in memory of Herb & Lucile Friedl

George and Delores Larson, Wibaux Endowment Foundation in memory of Katherine Larson

Richard H. Laumeyer, Friends of the Pioneer Museum Endowment in memory of George & Thura Laumeyer

Sidney Lebahn, Broadwater Community Foundation in memory of MaryAnn Lebahn

Steven Lindvig, Greater Glendive Community Foundation in memory of Frank & Carol Carpenter

Craig and Twila Lunde, Wibaux Endowment Foundation in memory of Harriet Bold

Gordon and Betty Magruder, Friends of the Pioneer Museum Endowment in memory of Harry Magruder, Ruth A. Magruder, Paul Magruder, Gladys E. Magruder, Harold D. Magruder, and Howard A. Magruder

Cynthia S. Markle, Montana Community Foundation Founders Fund in memory of John Delano

Jenell Martens, F.A.I.R. Community Foundation in memory of Hazel Tait & Hannah Ball

Doug Martens, F.A.I.R. Community Foundation in memory of William P. Fitterer

Jenell Martens, F.A.I.R. Community Foundation in memory of Gale Youngbauer

Gay Ann and Robert Masolo, Broadwater Community Foundation in memory of Joan Hagadone, David & Pam Masolo and Sheila Sullivan

Curt and Maureen McCamish, Carter County Community Foundation in memory of Frank & Mildred Loehding

Lillian A. and George E. McCammon, Broadwater Community Foundation in memory of Barbara Lynn McCammon

Mary McCoy, Travelers for Open Land in memory of Lorraine Nelson Baine

Teresa McKeon, Fort Peck Theatre Preservation Endowment Fund in memory of James Fewer

Peter and Julene McKinney, Delano Family Endowment Fund in memory of John Delano

Patricia E. McNeive, Broadwater Community Foundation in memory of Tim Fox, Ray McNeive and Alice McNeive

David Miller, Friends of the Pioneer Museum Endowment in memory of Charles Miller Jr.

C. Diane Mondell, Friends of the Pioneer Museum Endowment in memory of Jay & Mabel Olson

Ronald and Deborah Moore, Culbertson Area Community Foundation in memory of Mark Moore

Mary J. Morrison, Montana Community Foundation Founders Fund in memory of John Delano

Melissa and Chris Newman, Broadwater Community Foundation in memory of Melissa Hope Newman

Ruth Newman, Columbus Community Foundation in memory of Arnold Newman

Lori A. Nicolas, Red Lodge Music Festival Designated Endowment in memory of Larry Rogers

Helen Obert, Broadwater Community Foundation in memory of Burton Obert

Vera Olsen, Culbertson Area Community Foundation in memory of Kenneth

Brian Patrick, Broadwater Community Foundation in memory of Ben Heidel, Cliff & Carol Patrick, Kyle Patrick, Bill Carrier, and Phyllis Rauser

Bradley Pearce, Delano Family Endowment Fund in memory of John Delano

David and Mary Lou Peterson, Tobacco Valley Community Foundation Endowment in memory of Eileen Noland
Mary Lou and David Peterson, Tobacco Valley Community Foundation Endowment in memory of Claudia Higson

Virginia M. Piatt, Women’s Foundation of Montana in memory of Blanche K. Murray

Marjory Plummer, Wibaux Endowment Foundation in memory of Archie Dealing

Charles and Carole Plymale, Broadwater Community Foundation in memory of Phyllis Rauser

Leona Ponke, Wibaux Endowment Foundation in memory of Claude & Janette Lund, Melvin & Bertha Lund and Ray Ponke

Sharon R. Potenza, Broadwater Community Foundation in memory of J. Garrison & Lavina H. Rains

Barbara and Dennis Potzman, Columbus Community Foundation in memory of Pat Conroy, Eric Pierce and Dorothy Boos

Olive Price, Broadwater Community Foundation in memory of Harold Hal Price

Marvin Quinlan Jr., F.A.I.R. Community Foundation in memory of Hannah Ball, Robert Bendewald, Bob Colvin and Hazel Tait

Lori and John Rains, Broadwater Community Foundation in memory of Kris Rains

Linda E. Reed, Delano Family Endowment Fund in memory of John Delano


Robert and Theresa Reiser, Broadwater Community Foundation in memory of Ed & Dorothy Himman

Patricia Roberts, Red Lodge Music Festival Designated Endowment in memory of Barbara Peterson

Darrell and Judy Rud, School Administrators of Montana Youth Endowment Fund in memory of Janet Lambert

Mary Ann Salladay, Broadwater Community Foundation in memory of Stephen Johnson

Lorraine S. Samuels, Great Falls High School Class of 1951 Scholarship in memory of Wilma Skinner

Richinda and Donald Schaff, Culbertson Area Community Foundation in memory of Joseph F. Schaff

Wilma Schroeder, Culbertson Area Community Foundation in memory of Roberta Knall

Mauna Shadoan, Broadwater Community Foundation in memory of Frances Etzwiler

Ellen M. Sievert, Great Falls Area Community Foundation in memory of David Arnett

Elmer G. Simon, Broadwater Community Foundation in memory of Shirley Simon

Eli and Jeanne Spannagel, F.A.I.R. Community Foundation in memory of Marvin Quinlan, Sr. and Clara Schiffer

Miles and Doris Swan, Delano Family Endowment Fund in memory of John Delano

Donald Todd, Cowboy Christmas Ball Scholarship Fund in memory of Wyoma Terland, Gene Walsh, Bill Pedula and Tommy Lane

Kathy and Raymond Toombs, Broadwater Community Foundation in memory of Boyd Iverson

Helen C. Turcotte, Broadwater Community Foundation in memory of Paul & Ruth Carson, Phyllis Rauser and Marcel Turcotte

Rick and Lori Viste, Friends of the Pioneer Museum Endowment in memory of Jim Hill

Luther and Marlene Waterland, Carter County Community Foundation in memory of Ruth Berg

JD and Michelle R. Williams, Carter County Community Foundation in memory of Joan Talkington and Marjorie Curry

Karen Wollan, Wibaux Endowment Foundation in memory of William G. Settle

Dale Woolisner, Missoula Community Foundation in memory of Mary Kramer and Hal Fraser

Mary Zugaza, Broadwater Community Foundation in memory of Mary Roberts

Mountain View Real Estate, Jefferson Valley Community Foundation in memory of Joe Buhl, Marion Capp and Wayne Weyer

Broadwater County Lions Club, Broadwater Community Foundation in memory of Barbara Shaffer, Jacques Rene, Sig Burth, John & Georgia Meng, John Bucy, Tim Fox, Jean Ralls and Edna Hensley

BKBH Shareholders, Montana Renaissance Endowment in memory of John Delano

First State Bank of Forsyth, F.A.I.R. Community Foundation in memory of Emily Dumler

First Community Bank - Culbertson, Culbertson Area Community Foundation in memory of Mary Kao

Netzer Law Office, Culbertson Area Community Foundation in memory of James Vaira
Endowment Foundation; John Lutter, Greater Glendive Community Foundation; Magpie Guest House, Travelers for Open Land; June and Webb Mandeville, Columbus Community Foundation; Mandeville Insurance Agency, Inc., Columbus Community Foundation; Benjamin T. Marchello, Red Lodge Music Festival Endowment; Linda and Dave McLean, Montana Community Foundation Founders Fund; Judy Meadows, Women's Foundation of Montana; Dawn Mils, F.A.I.R. Community Foundation; Billy and Violet Millhollin, F.A.I.R. Community Foundation; T.V. and Tammy Milne, Greater Glendive Community Foundation; Montana Historical Society Foundation, Grant-Kohrs Ranch Endowment; Montana Professional Teaching Foundation, Montana Professional Teaching Foundation Endowment; Belinda Morasko, Greater Glendive Community Foundation; Betty and Charles Morse, Uri Barnea Music Scholarship; Kathleen and David Munson, Red Lodge Music Festival Endowment; Musselshell Valley Community Foundation, National Center for Appropriate Technology, National Center for Appropriate Technology Endowment; Natural Balance Health Care, Women's Foundation of Montana; Ardis R. and Donnell O. Nichols, Friends of the Pioneer Museum Endowment; Nancy Nicholson, Women's Foundation of Montana; Stanley A. Nicholson, Montana Community Foundation Founders Fund; Patricia A. Nile, F.A.I.R. Community Foundation; NTCIS Reunion, Sunburst Community Foundation; Carol Oha, Greater Glendive Community Foundation; Stephen Owens, Powell County Community Foundation; Donald D. Pangburn, Friends of the Pioneer Museum Endowment; Muriel Park, Culbertson Area Community Foundation; Eva C. Patterson, Women's Foundation of Montana; Donald Pattie, Friends of the Pioneer Museum Endowment; Jan Paustian, Women's Foundation of Montana; Betty Peterson, Culbertson Area Community Foundation; Pheasant Farms, LLC, Montana Community Foundation Founders Fund; Philipps Fund; Philipps Education Endowment, Philipps Area Education Foundation Endowment; Patrick L. Plantenberg, Broadwater Community Foundation; Patricia and David Quenzer, F.A.I.R. Community Foundation; Kristin Ramsey, Red Lodge Music Festival Endowment; George and Kimberly Rapier, Travelers for Open Land; Renee Rasmussen, Wibaux Endowment Endowment; Ana and David Rawlinson, Red Lodge Music Festival Endowment; Linda E. 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Schenm, Matthew Hansen Endowment Fund; McMahon, Women's Foundation of Montana; Mike Scholz, Travelers for Open Land; School Administrators of Montana, School Administrators of Montana Youth Endowment Fund; Cathryn W. Schroeder, Tobacco Valley Community Foundation Endowment; Katherine and Chris Schwarzenbach, Grant-Kohrs Ranch Endowment; Cheryl Schwarzkoph, F.A.I.R. Community Foundation; Scottie Booster Club, Glasgow Scotties Endowment Fund; Diana Seleg, F.A.I.R. Community Foundation; George H. Selover, Montana Community Foundation Founders Fund; Larry Sheldon, Culbertson Area Community Foundation; Pam and Neil Shelton, F.A.I.R. Community Foundation; Billie and Robert Shepard, Myra Lyn Center Endowment Fund; Joan and Mark Siegel, Red Lodge Music Festival Endowment; Ellen M. Sievert, Great Falls Area Community Foundation; Nancy and Tom Siegelman, Simpemper Foundation; cocktail party, Simpemper-Francy Cato Foundation; Simpemper-Gorette Foundation, Powell County Community Foundation; Mary Minor Smith, Women's Foundation of Montana; Elmer G. Spidel, F.A.I.R. Community Foundation; Ruth Stelter, Wibaux Endowment Foundation; Sharon L. Stevens, Friends of the Pioneer Museum Endowment; Stevenson & Sons Foundation, F.A.I.R. Community Foundation, Jessica Stirling, Montana Community Foundation, Stocksmans Bank, Simpemper-Gorette Foundation; Stockman's Bank, Montana Bankers Education Foundation Endowment; Allison M. Stone, Broadwater Community Foundation, Women's Foundation of Montana; James and Dee Strauss, Great Falls Area Community Endowment; Cindy and Steve Street, F.A.I.R. Community Foundation; Jeffrey D. Sugg, Friends of the Pioneer Museum Endowment; Kay Sundheim, Culbertson Area Community Foundation; Linda and Larry Tauck, Carter County Community Foundation; Kathleen and Paul Thompson, Powell County Community Foundation; Richard and Neva Thorson, Culbertson Area Community Foundation; Allen Thurman, Great Falls High School Class of 1951 Scholarship; Stanley and Janet Tiffany, Great Falls Area Community Foundation; Debra Toepke, Greater Glendive Community Foundation; Lynelle Tompkins, F.A.I.R. Community Foundation; Ponderosa Ranch, Toepke Fund; Obert M. Undem, Montana Community Foundation Founders Fund; United Way of Cascade County, United Way of Cascade County Endowment; Valley Bank of Helena, Big Brothers Big Sisters of Helena Endowment Fund, God's Love Endowment, Grandstreet Theatre Endowment, Helena Education Foundation Endowment Fund, Helena Food Share Endowment, Helena YMCA Education Endowment Fund, Lewis & Clark County Humane Society Endowment, St. Peter's Community Hospital Endowment, Valley County Community Foundation; FEDA Scholarship for the Trades, Valley County Community Foundation Endowment; Gordon and Patty Van Ash, F.A.I.R. Community Foundation; George H. Van Noy, Montana Community Foundation Founders Fund; Veterans of Foreign Wars, Three Forks High School Memorial Scholarship Fund; Robert H. Walter, Montana Community Foundation Founders Fund; Hazel and Harvey Walter, F.A.I.R. Community Foundation; Dolores Walter, Broadwater Community Foundation; Walter and Elaine Anderson Charitable Trust, Walter and Elaine Anderson Scholarship Endowment; Mary Ellen Watson, F.A.I.R. Community Foundation; Watson Community Foundation; Denison, F.A.I.R. Community Foundation; Family Fund; Lockie and Janne, Matthew Hansen Endowment Fund; Wells Fargo Bank, Great Falls Area Community Foundation; Elizabeth Weltner, Montana Community Foundation Founders Fund; Western Bank of Wolf Point, Western Bank of Wolf Point Endowment; Western Drug - Glasgow, Friends of the Pioneer Museum Endowment; Kari and Richard A. Wiens, Friends of the Pioneer Museum Endowment; Carol Williams, Friends of the Pioneer Museum Endowment; Frank, Women's Foundation of Montana; Carole H. 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